



# Investor Presentation

*Q1 FY27*

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QUARTERLY REPORT

July 27, 2026

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## CONVENTIONS USED

Except as otherwise noted, the following conventions have been used. All references to "YoY" are comparisons between the first quarter of fiscal year ended Mar 31, 2027 ("Q1 FY27") and the first quarter of fiscal year ended Mar 31, 2026 ("Q1 FY26"). All references to "QoQ" are comparisons between the first quarter of the fiscal year ended Mar 31, 2027 ("Q1 FY27") and the fourth quarter of fiscal year ended Mar 31, 2026 ("Q4 FY26").

# Q1 FY27 — A New Chapter of Scale and Profitability

## Revenue

**\$592.2 Mn**

+33.3% YoY / +21.1%  
QoQ  
Organic CC growth  
excluding exited  
businesses: 5.2% QoQ

## EBIT Margin

**16.0%**

+414 bps YoY  
Organic EBIT  
Margin: 16.7%;  
+486bps YoY

## EBIT

**\$94.5 Mn**

+80.0% YoY; +16.7%  
QoQ

## PAT

**\$55.6 Mn**

+45.9% YoY

## EPS

**₹12.34**

+67.3% YoY

## FCF

**\$52.9 Mn**

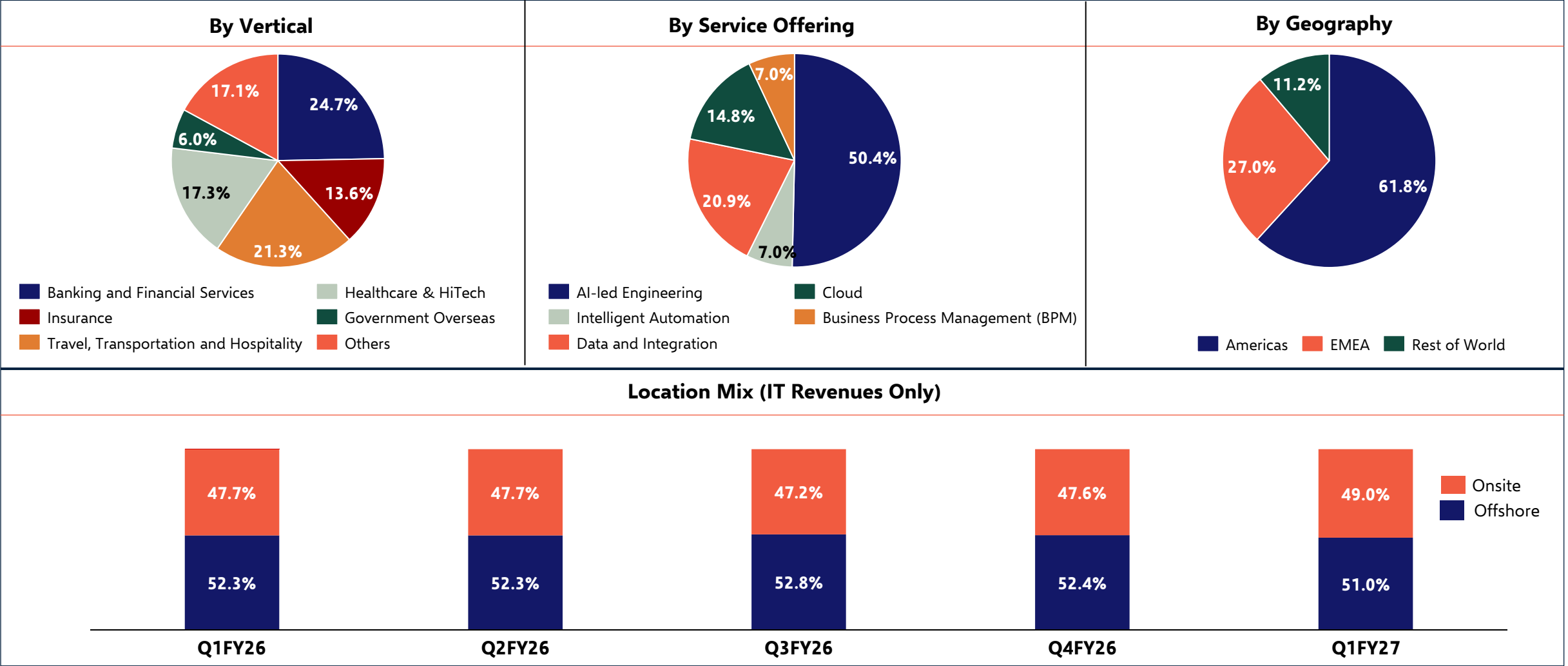
FCF/PAT 95.3% in  
Q1FY27 vs -56.5%  
in Q1FY26

## Highlights

- Revenue reached US\$592.2 million, including US\$100.7 million from two months of Encora, with organic CC growth of 5.2% QoQ excluding exited businesses.
- Combined EBIT margin reached 16.0%, ahead of the 15.5% FY27 guidance, with organic EBIT margin at 16.7%.
- Profitability grew materially ahead of revenue, with EBIT increasing 80.0% YoY, PAT 45.9% and EPS 67.3%, while FCF remained healthy at 95.3% of PAT

# Revenue Mix & Delivery Profile

Vertical, horizontal, and geography and location-mix view — Q1 FY27



Note: Unless otherwise specified, all Q1 FY27 metrics include two months of contribution from Encora following consolidation effective 1 May 2026.

# Q1 FY27 Organic Performance

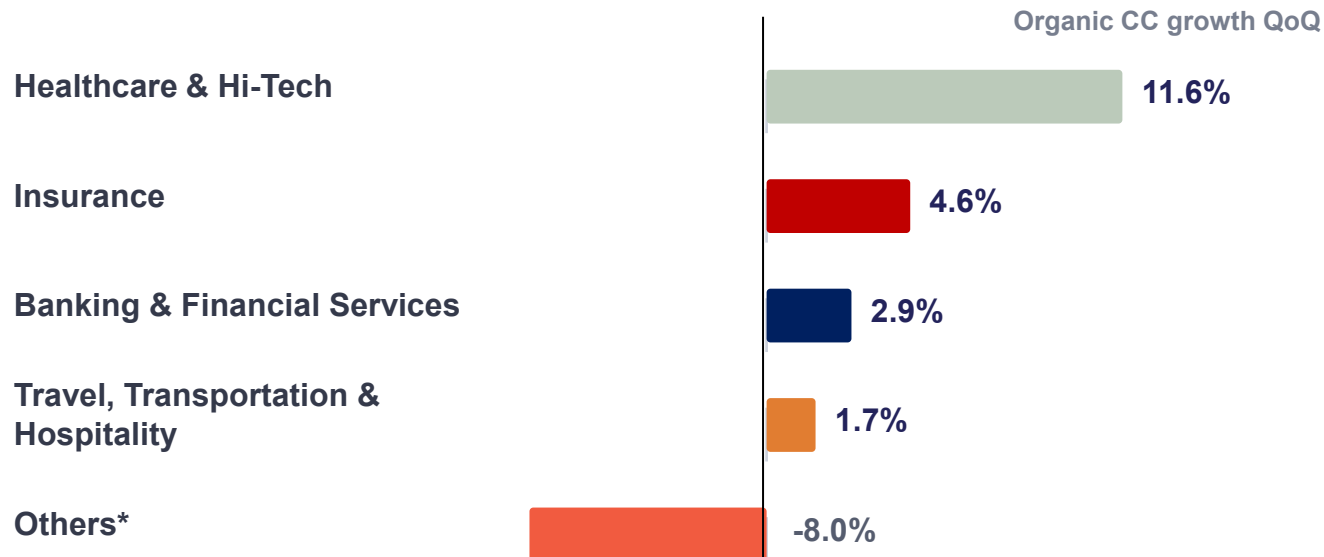
## OVERALL ORGANIC PERFORMANCE

**5.2%** Organic CC growth QoQ  
excluding exited businesses\*

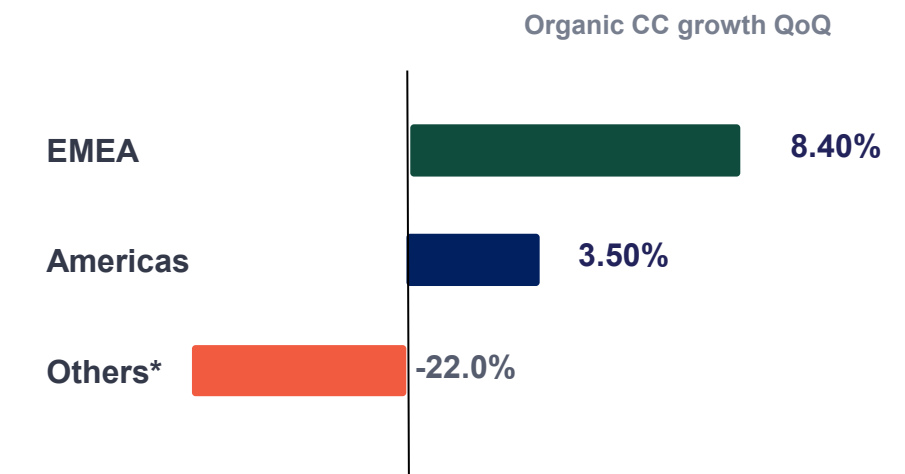
**1.1%** Organic CC growth  
QoQ

Ahead of broadly flat  
revenue guidance

## VERTICAL PERFORMANCE



## GEOGRAPHY PERFORMANCE



\* Planned discontinuation of a US\$15 million low-margin India Government portfolio and a US\$4 million revenue impact from the divestment of a data-center asset during the quarter

# Order Intake, Pipeline & Client Quality

Q1 FY27 fresh intake \$691M; executable book \$2,228M

**\$691M**

**Q1 FY27 Fresh Intake**

vs Q4FY26 \$648M; Up 6.5% QoQ

**\$2,228M**

**Executable Book**

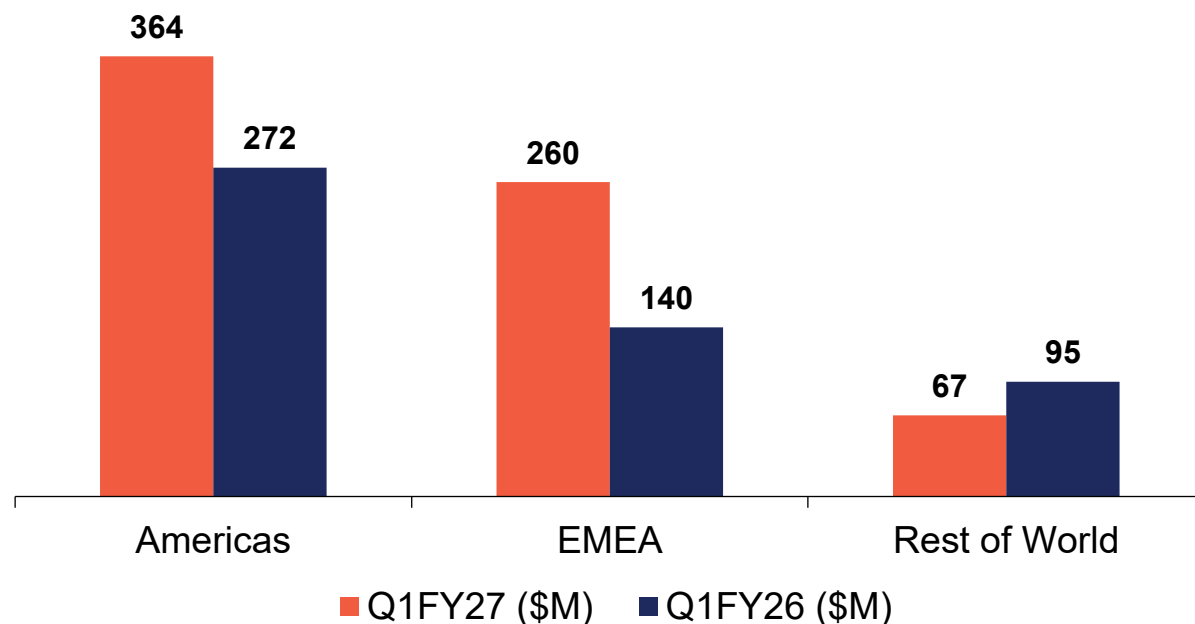
YoY Up 44.2%

**52.7%**

**Americas Share (Q1FY27)**

Geographic diversification

**Order Intake by Geography (\$ Mn)**



## Highlights

- Q1 FY27 fresh intake \$691M led by Americas
- EMEA \$260M vs \$156M last quarter
- 12-month executable book at \$2,228M
- Top 5 clients contributes 18.0% of Q1 revenue. Top 5 accounts grew by 16.4% YoY.
- Top 10 clients contributes 26.1% of Q1 revenue. Top 10 clients grew by 18.7% YoY.
- Repeat-business ratio steady at 95.7%

# Other Key Metrics

46,228

Total Headcount

10.4%

Attrition (LTM, ex-BPS)  
*Lowest in the industry*

82.5%

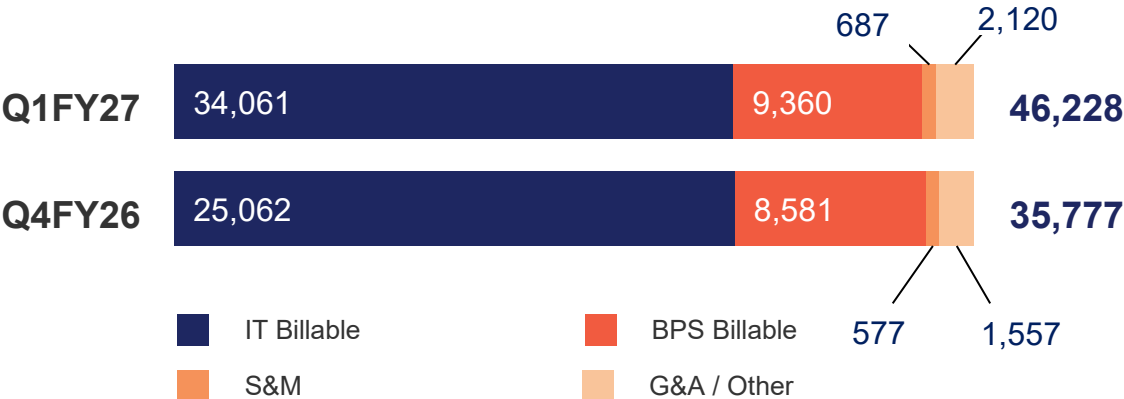
Utilization (incl. trainees)

\$70.6K

Revenue per headcount / IT Billable  
*Annual basis*

## Headcount Composition

By role mix, Q1FY27 vs Q4FY26 (Billable + Support)



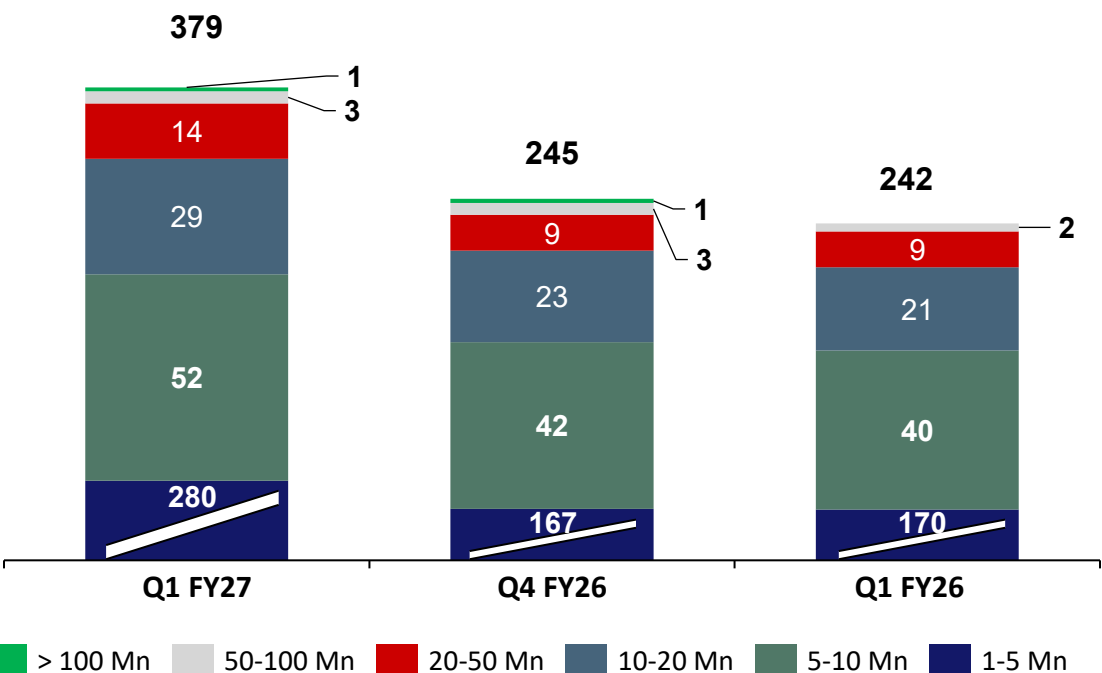
Net adds YoY  
**+10,451**

IT Billable Δ  
**+8,999**

BPS Billable Δ  
**+779**

Organic Addition QoQ  
**+1,195**

## Million \$ Accounts



Note: Unless otherwise specified, all Q1 FY27 metrics include two months of contribution from Encora following consolidation effective 1 May 2026.

# Repayment Schedule of \$550mn debt

US \$

Currency

US\$ 550mn

Principal

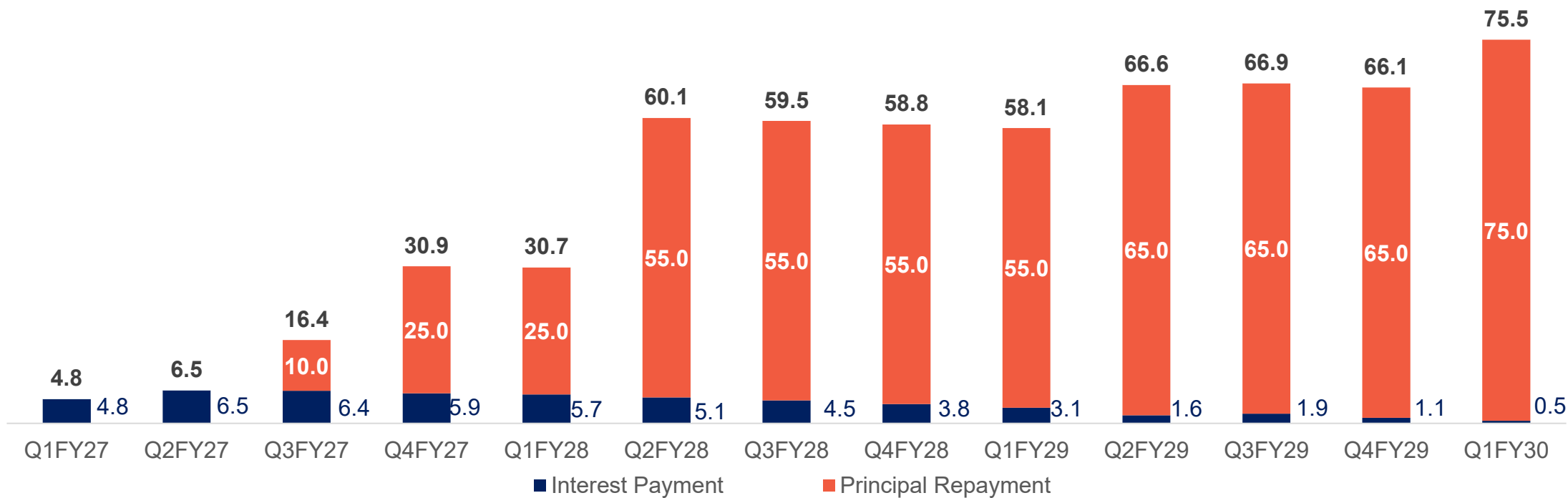
4.60% p.a.

Interest (pre-tax)

3 Years

Tenure

(US\$ mn)



# Encora Acquisition – Purchase Price Allocation



**Total Purchase Consideration (A)**

**\$1,490 Mn**

₹139,815 Mn



**Total Identified Net Assets (B)**

**\$200 Mn**

₹18,925 Mn



**Goodwill (A – B)**

**\$1,290 Mn**

₹120,890 Mn

| Description                             | INR Mn         | USD Mn       | Remarks                                                                                     |
|-----------------------------------------|----------------|--------------|---------------------------------------------------------------------------------------------|
| Consideration paid via share swap       | 114,488        | 1,220        | Share swap at acquisition-date fair value of ₹1,220.60 per share                            |
| Consideration paid via equity infusion  | 25,327         | 270          |                                                                                             |
| <b>Total Purchase Consideration (A)</b> | <b>139,815</b> | <b>1,490</b> |                                                                                             |
| Net assets acquired                     | (11,467)       | (124)        | Book value of net assets, excl. goodwill & intangible assets                                |
| Liabilities per due-diligence report    | (3,377)        | (36)         | Interest on outstanding receivables & advances (TP issue); transfer pricing margins         |
| Customer relationships (intangible)     | 45,026         | 480          | Amortised over 12 years; based on projected cash flows from existing customer relationships |
| Deferred tax liability on intangibles   | (11,257)       | (120)        | DTL on intangibles @ 25% (global ETR)                                                       |
| <b>Total identified net assets (B)</b>  | <b>18,925</b>  | <b>200</b>   |                                                                                             |
| <b>Goodwill (A – B)</b>                 | <b>120,890</b> | <b>1,290</b> |                                                                                             |



# Compounding Growth and expanding margins with AI

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# AI is fundamentally redefining the tech services industry at an unprecedented pace — six key themes are shaping the next revolution

## Six forces redefining tech services

**1** Enterprise AI spends are increasing non-linearly

**2** Buyer mindset shifts from headcount to RoI

**3** Talent mix evolves – FDEs, AI specialists critical

**4** Partnerships (with frontier models, hyper-scalers) are essential

**5** Commercial & delivery models evolve (hybrid pods, outcome/subscription based pricing)

**6** New competitive moats emerge (e.g., hybrid talent, deep AI engineering capabilities)

# We believe the AI-led opportunity for Coforge will be spread across multiple services lines – including both existing and new value pools

1

## AI tailwinds in existing services

a.



### Digital product engineering

AI enablement of applications, driven by enterprise demand to modernize systems to be AI-native

b.



### Data and analytics

Data engineering incl. ETL and data preparation, driven by demand for AI-ready data foundations and architectures

c.



### Cloud modernization

AI-ready infra, driven by enterprise need for scalable compute, model hosting, and MLOps capabilities

d.



### Security

Cybersecurity and AI risk mgmt., driven by the need to secure, govern, and manage AI adoption across the enterprise

2

## AI-driven new services

a.



### Data labeling

Data annotation services, driven by the need for high-quality labeled datasets to train and fine-tune AI models

b.



### Model development and deployment

AI model lifecycle management, driven by growing adoption of AI models across business functions

c.



### Development of custom agentic solutions

Workflow-embedded agents, driven by rapidly rising demand for business process automation

d.



### Advisory services

AI strategy services, driven by enterprises seeking support to accelerate AI adoption and value realization

# At Coforge, we have reimagined every dimension of our business to win in this next phase of AI-led growth

## Coforge's AI strategy

### AI platform and pre-built verticalized solutions

#### 1 Our AI Operationalization Platform: **Coforge Nuuron**

*An integrated AI platform that unifies enterprise data, context, decision intelligence and AI agents to enable enterprise autonomy with built-in trust and control*

#### 2 Curated pre-built verticalized solutions

Nexa, Aeronova, TravelCore.AI, Voyager.AI, Acumen, Lexicon, AxiomLend, Praxis AI

### Sales, marketing and partnerships

#### 3 Developed proactive AI proposals

#### 4 Developed AI-led large deal archetypes

#### 5 Developed AI partnerships

#### 6 Materially boosted analyst recognitions

#### 7 Sharpened AI marketing

#### 8 Invested in sales enablement

### Delivery and commercial models, talent and organization

#### 9 Deployed ModSquad AI delivery, commercial models

#### 10 Developed AI talent pool

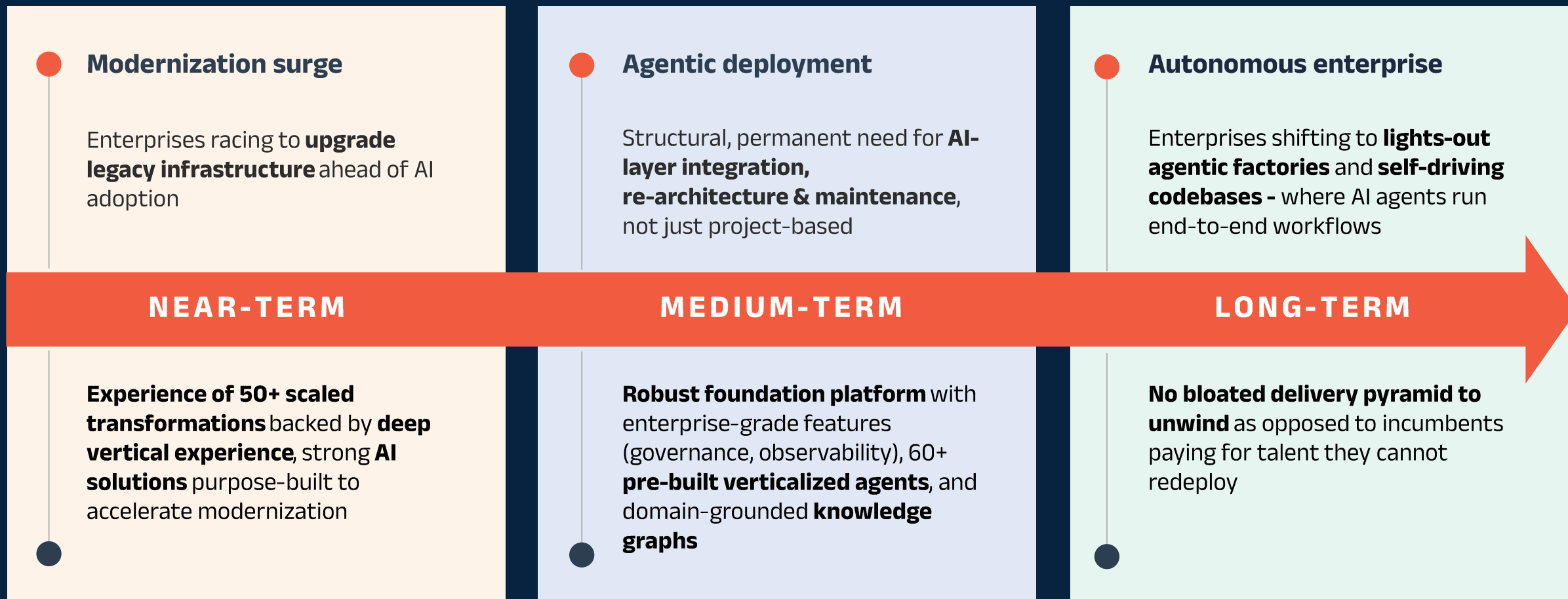
#### 11 Created AI-linked career tracks

#### 12 Restructured org for AI

#### 13 Invested in internal AI adoption

# We are built for agility, and are well-positioned to ride each wave of the agentic AI evolution

## EVOLUTION OF AGENTIC AI



COFORGE'S EDGE



**Coforge Nuuron**

**Operationalizing the Autonomous Enterprise**



# Operationalizing The Autonomous Enterprise: The Category We Will Lead

The winners of the next decade won't be those with the most AI pilots, they'll be those that reach full autonomy, fastest.

## The Challenge

The hard problem is no longer creating intelligence, it's operationalizing it, across every decision and workflow.

## The Bet: Operationalizing Autonomous Enterprise

An operating model where decisions run continuously and autonomously at scale, with trust, compliance and control intact.

## Why We Can Lead

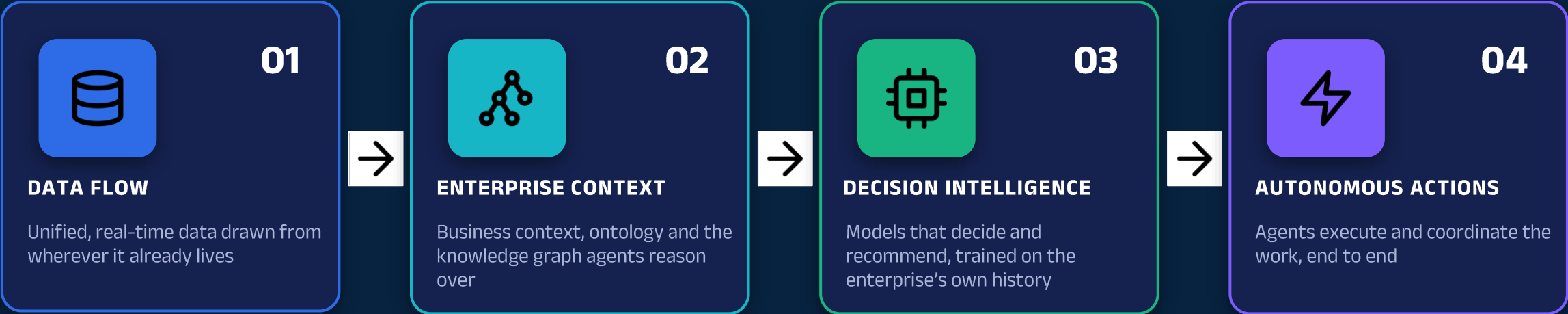
Coforge Nuuron - Our Operating System for an Autonomous Enterprise, our Industry Focused Execution team (FDEs & ModSquad), and our Outcome Acceleration Framework.

## Four connected capabilities power every level of autonomy

Data Flow · Enterprise Context · Decision Intelligence · Autonomous Actions, under Trust & Control throughout.

# Nuuron – Coforge’s AI Operationalization Platform

Coforge Nuuron is designed to deliver enterprise outcomes by orchestrating knowledge, decision intelligence, AI agents, and execution systems into a unified autonomous operating model



## TRUST & CONTROL

Governance, safety and oversight running as a current beneath every stage

# Archetypes, FDEs, Outcomes - All Running on Coforge Nuuron

**Outcomes** enabled : higher revenue; margin improvement, faster delivery, better customer service, ....

## How We Sell

Two archetype categories: Revenue Acceleration (CFO/CMO/CRO) and Efficiency Optimization (COO/CIO/CTO).

## How We Build

Forward Deployed Engineers configure Nuuron to each client; proven archetypes then scale through dedicated ModSquads.

## How We Price

A platform fee plus a share of value delivered, under a formal EULA, priced by outcome every archetype owned and run like a product.

**One platform. One delivery engine. Two archetype categories.**

Every investment must move a client up the autonomy curve, or it doesn't belong in our AI GTM strategy.

# The First Set of Solution Archetypes that we are leading with has been rolled out

## REVENUE ACCELERATION

*Grow revenue through autonomous, real-time decisions.*

- **Revenue Leakage Guardian**  
Agents watch and recover what would otherwise be lost
- **Pricing & Yield Optimizer**  
Consistent, optimized pricing and yield decisions
- **Customer Lifetime Value Engine**  
Retention, expansion and cross-sell, autonomously
- **Distribution & Channel Optimizer**  
Channel allocation, incentives and performance

BUYER CFO • CMO • CRO

## EFFICIENCY OPTIMIZATION

*Reinvent how the enterprise runs — process, tech and people.*

- **AI Enterprise Operations**  
Finance, HR, procurement and shared services
- **AI Technology Operations Utility**  
Digital workplace, infrastructure, network, service desk
- **AI Engineering Studio**  
Software engineering as a service
- **Autonomous Enterprise**  
End-to-end operating model powered by agentic AI
- **Enterprise Reinvention & Legacy Modernization**  
Reinvent how the whole enterprise runs; modernize the core

BUYER COO • CIO • CTO

Both run on Coforge Nuuron · built & deployed by Forward Deployed Engineers · priced for outcomes

# The Mod Squad (Human-Agent Pods) Coforge construct has been operationalized

40+

Accounts in structured  
Mod Squad rollout

50+

Programs with active  
30-60-90 days transition plans

150+

Agents live or in build  
across client stacks

22-50%

Measured productivity gains  
by SDLC stage (actuals)

## Current Adoption funnel

Where our accounts sit on the journey

|                                                 |     |
|-------------------------------------------------|-----|
| Assessing / transitioning<br>to AI-assisted     | ~18 |
| Agents in build, client<br>workshops underway   | ~15 |
| Agents live in<br>production delivery           | ~25 |
| Priced at agent level<br>(commercial construct) | 4   |

## Commercial validation

First proposals priced at agent level (in negotiation)

|                                                                                         |                                                     |
|-----------------------------------------------------------------------------------------|-----------------------------------------------------|
| <b>Specialty insurer</b><br>QA Mod Squad, agent-level<br>pricing, 30% agentic workforce | <b>34% cost saving</b><br>\$4.4M → \$2.9M           |
| <b>P&amp;C insurer</b><br>7-member pod, 9-month phased<br>transition                    | <b>30% agentic<br/>workforce</b><br>at steady state |
| <b>Retail account</b><br>API QE Mod Squad — 6 FTE + 5<br>agents                         | <b>20% price reduction</b><br>vs incumbent baseline |
| <b>Retail account</b><br>eCommerce QE Mod Squad — 12<br>FTE + 8 agents                  | <b>35% sprint velocity</b><br>increase              |

## Proof in production

Measured productivity in delivery today (actuals)

|                                                                                           |                                                                          |
|-------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|
| <b>Client 1</b><br>Squad restructured 5 devs →<br>4 devs + 1 agent                        | <b>22% productivity</b><br>Agent ~\$3K/mo vs ~\$19K/mo<br>dev-equivalent |
| <b>Client 2</b><br>Test-design agents released to<br>claims adjusters via DevOps pipeline | <b>50% productivity</b><br>Test-design cycle in<br>production            |
| <b>Client 3</b><br>Incident-diagnosis agents on<br>AWS telemetry stack                    | <b>80%+ diagnosis accuracy</b><br>150 hrs/mo saved                       |
| <b>Client 4</b><br>Java migration engine, upgrade<br>paths Java 8 → 11 → 17 → 21          | <b>Days → hours</b><br>Upgrade cycle time                                |

# We are realizing real business outcomes, with AI acting as a lever for both revenue growth and margin expansion

1



**AI is acting as a lever  
for revenue  
acceleration**

2



**AI is delivering  
measurable productivity-  
led margin uptick**

# We are already seeing results of this meaningful momentum we have achieved on AI, across multiple marquee client engagements and analyst recognitions

The market is taking notice. 25+ AI recognitions, including 7 “Leader” recognitions



***Leader in AI services***

Data and AI Services for Mid-market Enterprises

The logo for HFS, consisting of a solid purple square with the white text "HFS" centered within it.

HFS

***Innovator using AI***

AI Capabilities: Cognitive & Self-Healing IT Infrastructure Management



***AI-first services firm***

Generative AI Services

The logo for Avasant, featuring a horizontal line above the text "AVASANT" in a serif font, with a small dot above the final "T".

AVASANT

***Disruptor in AI services***

Gen AI services: Strategy and Consulting & Development and Deployment Services

The logo for ISG, featuring a blue asterisk above the text "ISG" in a bold, sans-serif font.

ISG

***Rising Star in AI deployment***

Shortlist of AI-First Service Firms



***Leader in AI capabilities***

Generative Enterprise Services - Innovation and Value Potential using AI and GenAI

# Coforge is an AI-native engineering services firm

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The market is shifting. The characteristics of a winning firm are being redefined. Coforge is a clear winner in this market – and we are proving it everyday.

Coforge

# Coforge Limited

## Consolidated Profit and Loss Statement

June 30, 2026



| Particulars (INR Mn)                                | Q1 FY27       | Q4 FY26       | QoQ%            | Q1FY26        | YoY%            |
|-----------------------------------------------------|---------------|---------------|-----------------|---------------|-----------------|
| <b>Gross Revenues</b>                               | <b>55,277</b> | <b>44,504</b> | <b>24.2%</b>    | <b>37,044</b> | <b>49.2%</b>    |
| Direct People Cost                                  | 26,208        | 19,592        | 33.8%           | 17,266        | 51.8%           |
| Sub-contractor cost                                 | 5,921         | 5,017         | 18.0%           | 3,887         | 52.4%           |
| Other Direct Cost                                   | 4,214         | 4,595         | -8.3%           | 3,302         | 27.6%           |
| <b>Direct Costs</b>                                 | <b>36,343</b> | <b>29,204</b> | <b>24.4%</b>    | <b>24,455</b> | <b>48.6%</b>    |
| <b>Gross Profit</b>                                 | <b>18,934</b> | <b>15,300</b> | <b>23.8%</b>    | <b>12,590</b> | <b>50.4%</b>    |
| <b>GM%</b>                                          | <b>34.3%</b>  | <b>34.4%</b>  | <b>-13 Bps</b>  | <b>34.0%</b>  | <b>27 Bps</b>   |
| Sales People Cost                                   | 3,331         | 2,630         | 26.7%           | 2,505         | 33.0%           |
| Marketing Cost                                      | 227           | 98            | 131.1%          | 117           | 94.7%           |
| Provision for Bad Debts                             | 295           | 276           | 7.1%            | 40            | 635.8%          |
| Other S&M Cost                                      | 193           | 139           | 39.3%           | 137           | 41.5%           |
| <b>Sales &amp; Marketing</b>                        | <b>4,047</b>  | <b>3,143</b>  | <b>28.8%</b>    | <b>2,799</b>  | <b>44.6%</b>    |
| G&A People Cost                                     | 1,977         | 1,527         | 29.5%           | 1,511         | 30.8%           |
| ESOPS                                               | 457           | 381           | 19.8%           | 593           | -23.0%          |
| Other G&A Cost                                      | 1,220         | 1,081         | 12.9%           | 1,215         | 0.4%            |
| <b>General &amp; Administration</b>                 | <b>3,654</b>  | <b>2,989</b>  | <b>22.3%</b>    | <b>3,319</b>  | <b>10.1%</b>    |
| <b>Selling / General And Administration</b>         | <b>7,701</b>  | <b>6,132</b>  | <b>25.6%</b>    | <b>6,118</b>  | <b>25.9%</b>    |
| <b>SG&amp;A to Revenue %</b>                        | <b>13.9%</b>  | <b>13.8%</b>  | <b>15 Bps</b>   | <b>16.5%</b>  | <b>-258 Bps</b> |
| <b>EBITDA</b>                                       | <b>11,233</b> | <b>9,168</b>  | <b>22.5%</b>    | <b>6,472</b>  | <b>73.6%</b>    |
| <b>EBITDA%</b>                                      | <b>20.3%</b>  | <b>20.6%</b>  | <b>-28 Bps</b>  | <b>17.5%</b>  | <b>285 Bps</b>  |
| Depreciation and Amortization                       | 1,294         | 1,308         | -1.1%           | 1,104         | 17.2%           |
| Amortization of Intangibles (acquired assets)       | 1,117         | 492           | 127.0%          | 488           | 128.9%          |
| Acquisition related Expenses                        | 0             | 0             | NA              | 43            | NA              |
| One Time Bonus                                      | 0             | 0             | NA              | 458           | NA              |
| <b>EBIT</b>                                         | <b>8,822</b>  | <b>7,368</b>  | <b>19.7%</b>    | <b>4,380</b>  | <b>101.4%</b>   |
| <b>EBIT%</b>                                        | <b>16.0%</b>  | <b>16.6%</b>  | <b>-60 Bps</b>  | <b>11.8%</b>  | <b>414 Bps</b>  |
| Fx Gain/Loss (Net)                                  | -653          | -403          | 62.1%           | -201          | 224.9%          |
| Net Interest Income/(Expense)                       | -598          | -179          | 234.1%          | -276          | 116.4%          |
| <b>Profit Before Tax (Before exceptional items)</b> | <b>7,571</b>  | <b>6,786</b>  | <b>11.6%</b>    | <b>3,902</b>  | <b>94.0%</b>    |
| <b>PBT % (Before exceptional items)</b>             | <b>13.7%</b>  | <b>15.2%</b>  | <b>-155 Bps</b> | <b>10.5%</b>  | <b>316 Bps</b>  |
| Exceptional items*                                  | 550           | 536           | 2.6%            | 248           | NA              |
| <b>Profit Before Tax</b>                            | <b>7,021</b>  | <b>6,250</b>  | <b>12.3%</b>    | <b>3,654</b>  | <b>92.1%</b>    |
| <b>PBT %</b>                                        | <b>12.7%</b>  | <b>14.0%</b>  | <b>-134 Bps</b> | <b>9.9%</b>   | <b>284 Bps</b>  |
| Provision for Tax                                   | 1,704         | -412          | -513.6%         | 792           | 115.3%          |
| Minority Interest                                   | 131           | 539           | -75.7%          | 390           | -66.4%          |
| <b>PAT (Continuing Business)</b>                    | <b>5,186</b>  | <b>6,123</b>  | <b>-15.3%</b>   | <b>2,472</b>  | <b>109.8%</b>   |
| <b>PAT%</b>                                         | <b>9.4%</b>   | <b>13.8%</b>  | <b>-438 Bps</b> | <b>6.7%</b>   | <b>271 Bps</b>  |
| Income from discontinued operations                 | 0             | 0             | NA              | 702           | NA              |
| <b>PAT</b>                                          | <b>5,186</b>  | <b>6,123</b>  | <b>-15.3%</b>   | <b>3,174</b>  | <b>63.4%</b>    |
| <b>PAT%</b>                                         | <b>9.4%</b>   | <b>13.8%</b>  | <b>-438 Bps</b> | <b>8.6%</b>   | <b>81 Bps</b>   |
| <b>Basic EPS (INR) - Continued operations</b>       | <b>12.3</b>   | <b>18.2</b>   | <b>-32.3%</b>   | <b>7.4</b>    | <b>67.3%</b>    |
| <b>Basic EPS (INR)</b>                              | <b>12.3</b>   | <b>18.2</b>   | <b>-32.3%</b>   | <b>9.5</b>    | <b>30.3%</b>    |

ETR for the quarter is 25%

# Coforge Limited

## Consolidated Balance Sheet

June 30, 2026

(INR Mn)



| Particulars                          | As at Jun 30<br>2026 | As at Mar 31<br>2026 | As at Jun 30<br>2025 | Particulars                                    | As at Jun 30<br>2026 | As at Mar 31<br>2026 | As at Jun 30<br>2025 |
|--------------------------------------|----------------------|----------------------|----------------------|------------------------------------------------|----------------------|----------------------|----------------------|
| <b>NET Worth</b>                     | <b>218,766</b>       | <b>96,806</b>        | <b>85,806</b>        | <b>Fixed Assets</b>                            | <b>15,467</b>        | <b>13,776</b>        | <b>17,430</b>        |
| Equity                               | 885                  | 672                  | 669                  | Goodwill                                       | 163,729              | 41,671               | 41,048               |
| Reserves & Surplus                   | 216,306              | 94,704               | 65,394               | Intangible Assets related to acquired business | 56,869               | 12,181               | 13,178               |
| Non Controlling Interest             | 1,575                | 1,430                | 19,743               | Cash and Cash Equivalent                       | 13,883               | 10,936               | 5,223                |
| Borrowings                           | 53,803               | 3,997                | 7,426                | Other Bank Balance                             | 4,030                | 638                  | 1,686                |
| Deferred Revenue                     | 5,191                | 4,854                | 5,734                | Debtors                                        | 40,979               | 32,927               | 24,409               |
| Deferred Tax Liability               | 9,627                | 353                  | 2,251                | Unbilled Revenue (Net)                         | 20,969               | 14,156               | 9,099                |
| Future Acquisition Liability         | 2,518                | 3,247                | 3,423                | Short Term                                     | 14,778               | 10,112               | 8,071                |
| Lease Liabilities                    | 3,967                | 3,281                | 3,782                | Long Term                                      | 10,654               | 8,477                | 4,923                |
| Employee Benefit Obligations         | 6,292                | 4,176                | 2,620                | Liability related to unbilled revenue          | (4,463)              | (4,433)              | (3,895)              |
| Trade payables and Other Liabilities | 35,241               | 25,286               | 16,290               | Contract Cost (Net)                            | 5,554                | 5,257                | 4,947                |
|                                      |                      |                      |                      | Contract Cost                                  | 7,234                | 7,638                | 7,596                |
|                                      |                      |                      |                      | Corresponding Liability                        | (1,680)              | (2,381)              | (2,649)              |
|                                      |                      |                      |                      | Deferred Tax Assets                            | 8,394                | 6,870                | 5,997                |
|                                      |                      |                      |                      | Other Assets                                   | 5,531                | 3,588                | 4,315                |
|                                      | <b>335,405</b>       | <b>142,000</b>       | <b>127,332</b>       |                                                | <b>335,405</b>       | <b>142,000</b>       | <b>127,332</b>       |

# Coforge Limited

## Consolidated Balance Sheet

June 30, 2026

(USD Mn)



| Particulars                          | As at Jun 30<br>2026 | As at Mar 31<br>2026 | As at Jun 30<br>2025 | Particulars                                    | As at Jun 30<br>2026 | As at Mar 31<br>2026 | As at Jun 30<br>2025 |
|--------------------------------------|----------------------|----------------------|----------------------|------------------------------------------------|----------------------|----------------------|----------------------|
| <b>NET Worth</b>                     | <b>2,311</b>         | <b>1,032</b>         | <b>1,000</b>         | <b>Fixed Assets</b>                            | <b>163</b>           | <b>147</b>           | <b>203</b>           |
| Equity                               | 9                    | 7                    | 8                    | Goodwill                                       | 1,730                | 444                  | 478                  |
| Reserves & Surplus                   | 2,285                | 1,009                | 762                  | Intangible Assets related to acquired business | 601                  | 130                  | 154                  |
| Non Controlling Interest             | 17                   | 15                   | 230                  | Cash and Cash Equivalent                       | 147                  | 117                  | 61                   |
| Borrowings                           | 568                  | 43                   | 87                   | Other Bank Balance                             | 43                   | 7                    | 20                   |
| Deferred Revenue                     | 55                   | 52                   | 67                   | Debtors                                        | 433                  | 351                  | 284                  |
| Deferred Tax Liability               | 102                  | 4                    | 26                   | <b>Unbilled Revenue (Net)</b>                  | <b>222</b>           | <b>151</b>           | <b>106</b>           |
| Future Acquisition Liability         | 27                   | 35                   | 40                   | Short Term                                     | 156                  | 108                  | 94                   |
| Lease Liabilities                    | 42                   | 35                   | 44                   | Long Term                                      | 113                  | 90                   | 57                   |
| Employee Benefit Obligation          | 66                   | 45                   | 31                   | Liability related to unbilled revenue          | (47)                 | (47)                 | (45)                 |
| Trade payables and Other Liabilities | 372                  | 270                  | 190                  | <b>Contract Cost (Net)</b>                     | <b>59</b>            | <b>56</b>            | <b>58</b>            |
|                                      |                      |                      |                      | Contract Cost                                  | 76                   | 81                   | 89                   |
|                                      |                      |                      |                      | Corresponding Liability                        | (18)                 | (25)                 | (31)                 |
|                                      |                      |                      |                      | Deferred Tax Assets                            | 89                   | 73                   | 70                   |
|                                      |                      |                      |                      | Other Assets                                   | 58                   | 38                   | 50                   |
|                                      | <b>3,543</b>         | <b>1,513</b>         | <b>1,484</b>         |                                                | <b>3,543</b>         | <b>1,513</b>         | <b>1,484</b>         |

# Coforge Limited

## Consolidated Cash Flow Statement

June 30, 2026

(USD Mn)



| Particulars                                         | Q1FY27         | Q4FY26        | Q1FY26        |
|-----------------------------------------------------|----------------|---------------|---------------|
| <b>Operating Activities</b>                         |                |               |               |
| <i>PBT</i>                                          | <b>75.2</b>    | <b>68.7</b>   | <b>43.8</b>   |
| <i>Add: Depreciation / Amortization</i>             | 25.5           | 19.7          | 19.1          |
| <i>Other Non Cash Items</i>                         | 14.2           | 4.8           | 10.4          |
| <i>(Increase) / Decrease in NWC</i>                 | (47.9)         | (18.2)        | (15.8)        |
| <i>Tax</i>                                          | (9.4)          | (11.9)        | (13.7)        |
| <b>Total</b>                                        | <b>(17.6)</b>  | <b>(5.6)</b>  | <b>(0.0)</b>  |
| <b>OCF</b>                                          | <b>57.6</b>    | <b>63.1</b>   | <b>43.8</b>   |
| <b>Investing Activities</b>                         |                |               |               |
| <i>Capital Expenditure (Net)</i>                    | (4.6)          | 10.7          | (65.3)        |
| <i>Acquisition/Sale of Subsidiary</i>               | (503.1)        | 0.0           | (0.2)         |
| <i>Proceed from sales of current investments</i>    | 0.0            | (0.2)         | 5.5           |
| <i>Others</i>                                       | 1.2            | (1.9)         | 1.0           |
| <b>Total</b>                                        | <b>(506.5)</b> | <b>8.6</b>    | <b>(58.9)</b> |
| <b>FCF</b>                                          | <b>52.9</b>    | <b>73.7</b>   | <b>(21.5)</b> |
| <b>Financing Activities</b>                         |                |               |               |
| <i>Credit Line / Term Loan</i>                      | 498.9          | (31.2)        | 5.7           |
| <i>Purchase of additional stake in Subsidiaries</i> | (8.0)          | 0.0           | -             |
| <i>Interest</i>                                     | (7.8)          | (2.8)         | (3.9)         |
| <i>Dividends paid to shareholders / NCI holders</i> | (0.1)          | (14.7)        | (14.9)        |
| <i>Lease payment</i>                                | (3.4)          | (3.2)         | (2.8)         |
| <i>QIP Proceeds</i>                                 | -              | -             | -             |
| <i>Others</i>                                       | -              | 0.0           | (0.8)         |
| <b>Total</b>                                        | <b>479.7</b>   | <b>(51.8)</b> | <b>(16.7)</b> |
| <b>Net Change in Cash</b>                           | <b>30.8</b>    | <b>19.9</b>   | <b>(31.8)</b> |
| <i>Foreign exchange fluctuation</i>                 | (0.7)          | 2.9           | 0.9           |
| <i>Opening Cash Balance</i>                         | 116.6          | 93.8          | 91.8          |
| <b>Closing Cash Balance</b>                         | <b>146.7</b>   | <b>116.6</b>  | <b>60.9</b>   |

# Coforge Limited

Factsheet

June 30, 2026



|                             |                                                                                              |               |               |               |
|-----------------------------|----------------------------------------------------------------------------------------------|---------------|---------------|---------------|
| Financial                   | <b>Revenue and Revenue Growth</b>                                                            | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | <b>Q-o-Q CC Revenue Growth</b>                                                               | <b>22.3%</b>  | <b>2.0%</b>   | <b>8.0%</b>   |
|                             | <b>Revenue (USD Mn)</b>                                                                      | <b>592.2</b>  | <b>489.1</b>  | <b>444.2</b>  |
|                             | <i>Q-o-Q Growth</i>                                                                          | <i>21.1%</i>  | <i>1.7%</i>   | <i>9.7%</i>   |
|                             | <i>Y-o-Y Growth</i>                                                                          | <i>33.3%</i>  | <i>21.2%</i>  | <i>55.1%</i>  |
|                             | <b>Revenue (INR Mn)</b>                                                                      | <b>55,277</b> | <b>44,504</b> | <b>37,044</b> |
|                             | <i>Q-o-Q Growth</i>                                                                          | <i>24.2%</i>  | <i>5.2%</i>   | <i>8.2%</i>   |
|                             | <i>Y-o-Y Growth</i>                                                                          | <i>49.2%</i>  | <i>30.0%</i>  | <i>56.5%</i>  |
|                             | Hedge Gain/(Loss) - INR Mn                                                                   | (968)         | (743)         | (158)         |
|                             | <b>Profitability</b>                                                                         | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
| Business Mix (% of Revenue) | EBITDA Margin                                                                                | 20.3%         | 20.6%         | 17.5%         |
|                             | <b>Cash Flow</b>                                                                             | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | OCF (\$ Mn)                                                                                  | 57.6          | 63.1          | 43.8          |
|                             | FCF (\$ Mn)                                                                                  | 52.9          | 73.7          | -21.5         |
|                             | FCF / PAT %                                                                                  | <b>95.3%</b>  | <b>109.5%</b> | <b>-56.5%</b> |
|                             | <b>Other Income</b>                                                                          | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | Interest Income                                                                              | 99            | 54            | 59            |
|                             | Discounting income on long term customer contracts                                           | 108           | 99            | 97            |
|                             | Income from Mortgage Business                                                                | 39            | 59            | 31            |
|                             | <b>Interest Income</b>                                                                       | <b>246</b>    | <b>212</b>    | <b>187</b>    |
|                             | Interest Expense                                                                             | -650          | -174          | -251          |
|                             | Lease discounting and Other expenses (Incl Bank charges)                                     | -194          | -217          | -211          |
|                             | <b>Interest Expense</b>                                                                      | <b>-844</b>   | <b>-391</b>   | <b>-462</b>   |
|                             | <b>Net Other Income</b>                                                                      | <b>(598)</b>  | <b>(179)</b>  | <b>(275)</b>  |
|                             | <b>Order Book (USD Mn)</b>                                                                   | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | <b>Fresh Order Intake</b>                                                                    | <b>691</b>    | <b>648</b>    | <b>507</b>    |
|                             | Americas                                                                                     | 364           | 437           | 272           |
|                             | EMEA                                                                                         | 260           | 156           | 140           |
|                             | Rest of World                                                                                | 67            | 55            | 95            |
|                             | <b>Executable Order Book over Next 12 Months</b>                                             | <b>2,228</b>  | <b>1,752</b>  | <b>1,545</b>  |
|                             | <b>Vertical</b>                                                                              | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | Banking and Financial Services (BFS)                                                         | 24.7%         | 24.9%         | 27.7%         |
|                             | Insurance                                                                                    | 13.6%         | 14.8%         | 15.5%         |
|                             | Travel, Transportation and Hospitality (TTH)                                                 | 21.3%         | 23.4%         | 22.9%         |
|                             | Healthcare & HiTech                                                                          | 17.3%         | 11.5%         | 10.9%         |
|                             | Government outside India                                                                     | 6.0%          | 7.5%          | 7.2%          |
|                             | Others <sup>(1)</sup>                                                                        | 17.1%         | 17.9%         | 15.8%         |
|                             | <small>(1) Others primarily include Retail, Energy &amp; Utilities and Manufacturing</small> |               |               |               |
|                             | <b>Horizontal</b>                                                                            | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | AI-led Engineering                                                                           | 50.4%         | 45.1%         | 45.9%         |
|                             | Intelligent Automation                                                                       | 7.0%          | 8.4%          | 8.4%          |
|                             | Data and Integration                                                                         | 20.9%         | 20.9%         | 20.4%         |
|                             | Cloud                                                                                        | 14.8%         | 17.7%         | 17.9%         |
|                             | Business Process Management (BPM)                                                            | 7.0%          | 8.0%          | 7.5%          |
|                             | <b>Geography</b>                                                                             | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | Americas                                                                                     | 61.8%         | 56.7%         | 56.7%         |
|                             | EMEA                                                                                         | 27.0%         | 28.3%         | 29.8%         |
|                             | Rest of World                                                                                | 11.2%         | 15.0%         | 13.5%         |
|                             | <b>Onsite vs. Offshore (IT Revenue Only)</b>                                                 | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | Onsite                                                                                       | 49.0%         | 47.6%         | 47.7%         |
|                             | Offshore                                                                                     | 51.0%         | 52.4%         | 52.3%         |
|                             | <b>Project Type</b>                                                                          | <b>Q1FY27</b> | <b>Q4FY26</b> | <b>Q1FY26</b> |
|                             | Fixed Price                                                                                  | 43.0%         | 46.3%         | 46.7%         |
|                             | Time & Materials                                                                             | 57.0%         | 53.7%         | 53.3%         |

# Coforge Limited

## Factsheet

June 30, 2026



|                                   |                                                                           |       |        |
|-----------------------------------|---------------------------------------------------------------------------|-------|--------|
| % Growth                          | Vertical Growth                                                           | QoQ   | YoY    |
|                                   | Banking and Financial Services (BFS)                                      | 23.2% | 48.0%  |
|                                   | Insurance                                                                 | 14.6% | 37.6%  |
|                                   | Travel, Transportation and Hospitality (TTH)                              | 12.9% | 35.6%  |
|                                   | Healthcare & HiTech                                                       | 86.0% | 123.5% |
|                                   | Government outside India                                                  | -0.2% | 19.9%  |
|                                   | Others <sup>(1)</sup>                                                     | 18.7% | 42.7%  |
|                                   | (1) Others primarily include Retail, Energy & Utilities and Manufacturing |       |        |
|                                   | Horizontal Growth                                                         | QoQ   | YoY    |
|                                   | AI-led Engineering                                                        | 38.9% | 1.4%   |
| Intelligent Automation            | 3.4%                                                                      | 7.6%  |        |
| Data and Integration              | 24.1%                                                                     | -6.1% |        |
| Cloud                             | 3.9%                                                                      | -0.2% |        |
| Business Process Management (BPM) | 8.3%                                                                      | 2.0%  |        |
| Geography Growth                  | QoQ                                                                       | YoY   |        |
|                                   | Americas                                                                  | 35.4% | 35.4%  |
|                                   | EMEA                                                                      | 18.6% | 12.5%  |
|                                   | Rest of World                                                             | -7.5% | 3.2%   |

|               |                                            |        |        |        |
|---------------|--------------------------------------------|--------|--------|--------|
| Client Data   | New Clients Added                          | Q1FY27 | Q4FY26 | Q1FY26 |
|               | Americas                                   | 6      | 3      | 3      |
|               | EMEA                                       | -      | 1      | 2      |
|               | Rest of World                              | 2      | 3      | 1      |
|               | Total                                      | 8      | 7      | 6      |
|               | Repeat Business %                          | 95.7%  | 95.5%  | 94.5%  |
|               | Client Concentration (% of Revenue)        | Q1FY27 | Q4FY26 | Q1FY26 |
|               | Top 5                                      | 18.0%  | 21.8%  | 20.7%  |
|               | Top 10                                     | 26.1%  | 31.4%  | 29.3%  |
|               | No. of Clients (by Client Engagement Size) | Q1FY27 | Q4FY26 | Q1FY26 |
| USD > 100 Mn  | 1                                          | 1      | -      |        |
| USD 50-100 Mn | 3                                          | 3      | 2      |        |
| USD 20-50 Mn  | 14                                         | 9      | 9      |        |
| USD 10-20 Mn  | 29                                         | 23     | 21     |        |
| USD 5-10 Mn   | 52                                         | 42     | 40     |        |
| USD 1-5 Mn    | 280                                        | 167    | 170    |        |
|               | 379                                        | 245    | 242    |        |

|                                  |                                                |        |        |        |
|----------------------------------|------------------------------------------------|--------|--------|--------|
| People Data                      | By Role                                        | Q1FY27 | Q4FY26 | Q1FY26 |
|                                  | Billable Personnel                             |        |        |        |
|                                  | IT                                             | 34,061 | 25,062 | 24,097 |
|                                  | BPS                                            | 9,360  | 8,581  | 7,916  |
|                                  | Total Billable                                 | 43,421 | 33,643 | 32,013 |
|                                  | Sales and Marketing                            | 687    | 577    | 594    |
|                                  | Others                                         | 2,120  | 1,557  | 1,580  |
|                                  | Grand Total                                    | 46,228 | 35,777 | 34,187 |
|                                  |                                                | Q1FY27 | Q4FY26 | Q1FY26 |
|                                  | IT Revenue per Billable Headcount (\$ / Annum) | 70,557 | 71,795 | 67,907 |
| Utilization/Attrition (Excl BPS) | Q1FY27                                         | Q4FY26 | Q1FY26 |        |
| Utilization (incl. Trainees)     | 82.5%                                          | 82.5%  | 82.1%  |        |
| Attrition Rate                   | 10.4%                                          | 10.8%  | 11.3%  |        |

|                                             |                                  |        |        |        |
|---------------------------------------------|----------------------------------|--------|--------|--------|
| Other Data                                  | No of Days                       | Q1FY27 | Q4FY26 | Q1FY26 |
|                                             | Days Sales Outstanding (DSO)     | 63     | 69     | 64     |
|                                             | DSO Unbilled*                    | 24     | 25     | 24     |
|                                             | DSO Contract Asset*              | 15     | 13     | 13     |
|                                             | Total                            | 102    | 107    | 101    |
|                                             | * Net of corresponding liability |        |        |        |
|                                             | INR / USD Rate                   | Q1FY27 | Q4FY26 | Q1FY26 |
|                                             | Period Closing Rate              | 94.7   | 93.8   | 85.8   |
|                                             | Period Average Rate              | 93.3   | 91.1   | 85.6   |
|                                             | Hedge Position                   | Q1FY27 | Q4FY26 | Q1FY26 |
| USD                                         | 226                              | 317    | 301    |        |
| GBP                                         | 42                               | 66     | 129    |        |
| Euro                                        | 3                                | 4      | 8      |        |
| Average Rates for Outstanding Hedges as on: | Q1FY27                           | Q4FY26 | Q1FY26 |        |
| USD                                         | 90.9                             | 90.1   | 86.8   |        |
| GBP                                         | 121.6                            | 120.3  | 113.3  |        |
| Euro                                        | 108.0                            | 106.3  | 96.1   |        |

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**Coforge**